



Financial Statements and
Supplemental Financial Information

Years Ended December 31, 2013 (Unaudited)
and 2012 (Audited)

NORTHWEST SPAY & NEUTER CENTER

**Financial Statements and
Supplemental Financial Information**

Years Ended December 31, 2013 (Unaudited) and 2012 (Audited)

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Doty, Beardsley, Rosengren & Co., P.S.

Certified Public Accountants

Independent Accountants' Review Report

Board of Directors
Northwest Spay & Neuter Center
Tacoma, Washington

We have reviewed the accompanying statement of financial position of Northwest Spay & Neuter Center (a nonprofit organization) as of December 31, 2013, and the related statements of activities and cash flows for the year then ended. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Organization management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

Our responsibility is to conduct the review in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance that there are no material modifications that should be made to the financial statements. We believe that the results of our procedures provide a reasonable basis for our report.

Based on our review, we are not aware of any material modifications that should be made to the accompanying 2013 financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America. The supplementary information included on page 15 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements, and we did not become aware of any material modifications that should be made to such information.

The financial statements for the year ended December 31, 2012, were audited by us, and we expressed an unqualified opinion on them in our report dated July 18, 2013, but we have not performed any auditing procedures since that date.

Doty, Beardsley, Rosengren & Co., P.S.
DOTY, BEARDSLEY, ROSENGREN & Co., P.S.

May 22, 2014

FINANCIAL STATEMENTS

NORTHWEST SPAY & NEUTER CENTER

STATEMENT OF FINANCIAL POSITION

December 31, 2013 (Unaudited) and 2012 (Audited)

	<u>2013</u>	<u>2012</u>
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 339,856	\$ 204,898
Accounts receivable	22,632	26,813
Prepaid expenses	<u>170</u>	<u>2,500</u>
Total Current Assets	362,658	234,211
PROPERTY AND EQUIPMENT		
Land	386,000	386,000
Building and building improvements	753,707	267,720
Medical and office equipment	191,877	98,428
Construction in progress	<u>430,046</u>	<u>430,046</u>
	1,331,584	1,182,194
Accumulated depreciation	<u>128,688</u>	<u>56,828</u>
Total Property and Equipment	1,202,896	1,125,366
OTHER ASSETS		
Investments	<u>140,487</u>	<u>345,843</u>
Total Other Assets	<u>140,487</u>	<u>345,843</u>
Total Assets	\$ <u>1,706,041</u>	\$ <u>1,705,420</u>

See independent accountants' review report and the accompanying notes to financial statements.

NORTHWEST SPAY & NEUTER CENTER

STATEMENT OF ACTIVITIES

Year Ended December 31, 2013 (Unaudited), with
Summarized Comparative Totals for 2012 (Audited)

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Totals</u>	
			<u>2013</u>	<u>2012</u>
SUPPORT, REVENUE AND RECLASSIFICATIONS				
Contributions	\$ 115,099	\$ 78,356	\$ 193,455	\$ 306,599
In-kind contributions		36,743	36,743	33,708
Grants		121,421	121,421	66,927
Surgical services	653,874		653,874	593,457
Medication and pet supplies	200,200		200,200	160,944
Rental income				4,800
Investment income	3,895		3,895	18,688
Other	<u>(3,463)</u>	<u> </u>	<u>(3,463)</u>	<u> </u>
Total Support and Revenue	969,605	236,520	1,206,125	1,185,123
Net assets released from restriction	<u>81,662</u>	<u>(81,662)</u>	<u> </u>	<u> </u>
Total Support, Revenue and Reclassifications	1,051,267	154,858	1,206,125	1,185,123
EXPENSES				
Program services	870,107		870,107	766,710
Management and general	115,590		115,590	40,110
Fundraising	<u>72,216</u>	<u> </u>	<u>72,216</u>	<u>34,153</u>
Total Expenses	1,057,913	<u> </u>	1,057,913	840,973
INCREASE (DECREASE) IN NET ASSETS	(6,646)	154,858	148,212	344,150
NET ASSETS, AT BEGINNING OF YEAR	1,170,954	<u>142</u>	1,171,096	<u>826,946</u>
NET ASSETS, AT END OF YEAR	\$ <u>1,164,308</u>	\$ <u>155,000</u>	\$ <u>1,319,308</u>	\$ <u>1,171,096</u>

See independent accountants' review report and the accompanying notes to financial statements.

NORTHWEST SPAY & NEUTER CENTER

STATEMENTS OF CASH FLOWS

Years Ended December 31, 2013 (Unaudited) and 2012 (Audited)

	<u>2013</u>	<u>2012</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 148,212	\$ 344,150
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation and amortization	73,297	40,009
Realized and unrealized (gain) loss on investments	2,733	(8,608)
Loss on disposition of property and equipment	3,463	
In-kind contributions for renovation of new facility	(15,055)	(33,708)
Contributions restricted for long-term purposes		(114,920)
Change in operating accounts		
Accounts receivable	4,181	18,921
Prepaid expenses	2,330	
Accounts payable	(146,545)	148,888
Accrued wages and payroll taxes	3,347	543
Accrued interest payable	(698)	698
Other accrued expenses	<u>3,987</u>	<u>2,801</u>
Net Cash Provided by Operating Activities	79,252	398,774
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from disposition of property and equipment	175	
Purchase of investments	(198,624)	(219,880)
Proceeds from maturity and sale of investments	401,247	110,018
Purchase of property and equipment	(139,410)	(309,185)
Construction in progress		<u>(396,338)</u>
Net Cash Provided (Used) by Investing Activities	63,388	(815,385)
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments on long-term debt	(7,682)	(5,847)
Proceeds from contributions restricted for:		
Acquisition and renovation of new facility		<u>464,920</u>
Net Cash Provided (Used) by Financing Activities	<u>(7,682)</u>	<u>459,073</u>
NET INCREASE IN CASH AND CASH EQUIVALENTS	134,958	42,462
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	<u>204,898</u>	<u>162,436</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ <u>339,856</u>	\$ <u>204,898</u>

See independent accountants' review report and the accompanying notes to financial statements.

NORTHWEST SPAY & NEUTER CENTER

STATEMENTS OF CASH FLOWS (Continued)

Years Ended December 31, 2013 (Unaudited) and 2012 (Audited)

	<u>2013</u>	<u>2012</u>
SUPPLEMENTAL INFORMATION		
Interest paid (see Note 7)	\$ <u>16,024</u>	\$ <u>12,000</u>
NONCASH INVESTING AND FINANCING ACTIVITIES		
In-kind contributions for property and equipment and program services	\$ <u>15,055</u>	\$ <u>33,708</u>
Proceeds from note payable used to purchase new facility		\$ <u>350,000</u>

See independent accountants' review report and the accompanying notes to financial statements.

NORTHWEST SPAY & NEUTER CENTER

NOTES TO FINANCIAL STATEMENTS

December 31, 2013 (Unaudited) and 2012 (Audited)

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

Northwest Spay & Neuter Center (the NWSNC), a Washington non-profit organization, is organized to provide affordable, high quality spay and neuter services for cats, dogs and rabbits in an effort to stop the killing of animals due to overpopulation. NWSNC is based in Pierce County, but has served clients in 24 out of 39 counties in Washington State and partners with 53 animal welfare organizations, and has provided spay/neuter services for over 62,000 animals since its inception in 2001.

Basis of Presentation

The financial statements are presented in accordance with the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) industry topic applicable to Not-for-Profit Entities. In accordance with the FASB ASC topic, NWSNC reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Under these provisions, net assets and revenues, expenses, and gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of NWSNC and changes therein are classified and reported as follows:

Unrestricted Net Assets

Unrestricted net assets include all NWSNC net assets on which there are no donor-imposed restrictions for use, or on which donor-imposed restrictions were temporary and have expired.

Temporarily Restricted Net Assets

Temporarily restricted net assets include all NWSNC net assets received by donations on which the donor imposed some restriction. Such restrictions are time or purpose dependent and will expire when NWSNC makes use of the net assets sometime in the future for the restricted purpose.

Permanently Restricted Net Assets

Permanently restricted net assets include all NWSNC net assets received by donations on which the donor imposed a permanent restriction on the use of the gift. This category of net assets is composed of endowment gifts given over the years by donors who required that the gift be invested and only the income from such investments be used to support scholarships or other specific purposes. By law and agreement with the donor, NWSNC may never invade the principal of these gifts. There were no permanently restricted net assets at December 31, 2013 or 2012.

NORTHWEST SPAY & NEUTER CENTER

NOTES TO FINANCIAL STATEMENTS

December 31, 2013 (Unaudited) and 2012 (Audited)

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basis of Presentation (Continued)

Revenues are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law.

Expirations of temporary restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has lapsed) are reported as reclassifications between the applicable classes of net assets.

Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid instruments with maturities of three months or less at the date of acquisition other than those held in NWSNC's investment portfolio.

Accounts Receivable and Pledges Receivable

Accounts receivable are recorded using the accrual basis of accounting and are presented at their remaining uncollected balances. Management considers the following factors when determining the collectability of specific accounts: donor or customer credit-worthiness, past transaction history with the donor or customer, current economic industry trends, and changes in donor or customer payment terms. If the financial condition of NWSNC's donor or customers were to deteriorate, adversely affecting their ability to make payments, additional allowances would be required.

Investment Policy

NWSNC has adopted investment policies whose primary objective is to preserve and protect assets by earning a total return within reasonable risk tolerance levels. Spending is driven by controls over both cash flow and donor restriction limits. The policies also identify the oversight and reporting expectations as well as the overall investment strategy to maximize earnings.

Contributed Services

Contributed services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by NWSNC. During 2012, NWSNC received contributed services from the general contractor responsible for the facility renovation. This \$20,000 contribution has been recorded as an asset in accordance with NWSNC's property and equipment capitalization policy.

NORTHWEST SPAY & NEUTER CENTER

NOTES TO FINANCIAL STATEMENTS

December 31, 2013 (Unaudited) and 2012 (Audited)

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributed Services (Continued)

Many individuals volunteer their time and perform a variety of tasks that assist the NWSNC delivery of service. No amounts have been reflected in the financial statements for these donated services.

Property and Equipment

NWSNC capitalizes all expenditures for property and equipment in excess of \$1,000 and all expenditures for repairs, maintenance, renewals and betterments that prolong the useful lives of assets are capitalized.

Donated property and equipment are recorded at their fair value at the date of donation. In connection with the building renovation, NWSNC received \$20,000 in donated services from the general contractor and an additional \$13,708 in donated materials from other sources during the year ended December 31, 2012. The \$33,708 of in-kind contributions has been included in the statement of activities and is included as part of construction in process in the accompanying financial statements for the year ended December 31, 2012. There were contributions of \$15,055 in donated property for the year ended December 31, 2013.

Expenditures for leasehold improvements on the former facility (see Note 5) in excess of \$1,000 were also capitalized and amortized over the shorter of (a) the useful life or (b) the lease period. At January 1, 2012, the cost of leasehold improvements was \$112,016 and accumulated amortization was \$87,516. The net book value of \$24,500 was amortized during 2012 and has been included in depreciation and amortization expense in the accompanying financial statements. NWSNC moved to a new facility at the end of 2012, and accordingly, the cost and accumulated amortization related to leasehold improvements are not reflected in the accompanying statement of financial position.

Depreciation and amortization is computed using the straight-line method over the estimated useful lives of assets as follows:

Medical equipment	5 years
Office equipment and furniture	5 to 10 years
Building and improvements	10 to 27 years
Leasehold improvements	5 to 10 years

Depreciation and amortization expense was \$73,297 and \$40,009 for the years ended December 31, 2013 and 2012, respectively.

Advertising

NWSNC expenses advertising and marketing costs as they are incurred. Advertising costs totaled \$4,246 and \$5,779 for the years ended December 31, 2013 and 2012, respectively.

NORTHWEST SPAY & NEUTER CENTER

NOTES TO FINANCIAL STATEMENTS

December 31, 2013 (Unaudited) and 2012 (Audited)

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions

Contributions, including unconditional promises to give, are recognized as revenues in the period received. Conditional promises to give are not recognized until they become unconditional; that is, when the conditions on which they depend are substantially met.

Allocation of Functional Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs, management, and general fundraising based on the benefits derived.

Concentration of Credit Risk

NWSNC may, at times, have balances that exceed federally insured deposit limits. Management has not experienced any losses and believes there is minimal risk associated with these cash balances.

Investment accounts are not federally insured and accordingly are subject to loss of principal.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Presentation of Sales Tax

The State of Washington and other jurisdictions within the State impose a sales tax on all of NWSNC's sales to non-exempt customers. NWSNC collects that sales tax from customers and remits the entire amount to the State. NWSNC's accounting policy is to exclude the tax collected and remitted to the State from revenue and expenses.

Federal Income Tax

NWSNC is a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code. NWSNC reports its federal income taxes using FASB ASC topic for Income Taxes. NWSNC has not identified any transactions that are subject to unrelated business income tax.

NWSNC has reviewed and evaluated all tax positions as required under the Income Tax topic of the FASB ASC. NWSNC has determined that tax positions taken are more likely than not to be sustained upon examination, including resolution of any related appeals or litigation. Management is unaware of any tax positions which would not be sustained upon appeal or litigation. The Internal Revenue Service (IRS) generally has three years from the date the return was filed to examine and assess additional tax. NWSNC has filed its federal tax returns timely with the IRS.

NORTHWEST SPAY & NEUTER CENTER

NOTES TO FINANCIAL STATEMENTS

December 31, 2013 (Unaudited) and 2012 (Audited)

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Federal Income Tax (Continued)

NWSNC's accounting policy for tax-related penalties and interest is to classify those items as federal income tax penalty and interest expense, respectively. No amounts were incurred for interest and penalties for the years ended December 31, 2013 or 2012.

Subsequent Events

The subsequent events have been reviewed through May 22, 2014, which is the date that the report was available to be issued. Management did not identify any issues, which would be required to be disclosed or recorded in the financial statements at December 31, 2013.

NOTE 2 - COMPARATIVE FINANCIAL STATEMENTS

The financial statements include certain prior-year summarized comparative information in total but not by asset class or functional category. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the NWSNC financial statements for the year ended December 31, 2012 from which the summarized information was derived.

NOTE 3 - FAIR VALUE MEASUREMENTS AND FINANCIAL INSTRUMENTS

NWSNC uses the FASB ASC topic for Fair Value Measurements, which establishes a fair value hierarchy for reporting that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority; Level 2 inputs consist of observable units other than quoted prices for identical assets; and Level 3 inputs have the lowest priority. There were no Level 2 or 3 inputs applied to NWSNC's financial instruments.

NWSNC uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments. When available, NWSNC measures fair value using Level 1 inputs because they generally provide the most reliable evidence of fair value.

Financial Instruments

NWSNC's financial instruments at year-end consist of cash and cash equivalents, accounts receivable and accounts payable. The recorded values of these instruments approximate the fair value based on their short-term nature. Financial instruments also include an investment account and long-term debt. The recorded value of investments and long-term debt approximates its fair value, as the unrealized gain (loss) and accrued interest approximate the adjustment necessary to reflect the market value.

NORTHWEST SPAY & NEUTER CENTER

NOTES TO FINANCIAL STATEMENTS

December 31, 2013 (Unaudited) and 2012 (Audited)

NOTE 3 - FAIR VALUE MEASUREMENTS AND FINANCIAL INSTRUMENTS
(Continued)

Financial Instruments (Continued)

The fair value of the investment account is based on quoted values of the securities held at year-end. These funds are classified within Level 1 of the valuation hierarchy.

Fair value of investments measured on a recurring basis at December 31, 2013 is as follows:

	<u>Fair Market Value</u>	<u>Active Markets for Identical Assets (Level 1)</u>
Mutual bond funds	\$ <u>140,487</u>	\$ <u>140,487</u>
Total	\$ <u>140,487</u>	\$ <u>140,487</u>

Fair value of investments measured on a recurring basis at December 31, 2012 is as follows:

	<u>Fair Market Value</u>	<u>Active Markets for Identical Assets (Level 1)</u>
Mutual bond funds	\$ 161,803	\$ 161,803
Index and ETF funds	<u>184,040</u>	<u>184,040</u>
Total	\$ <u>345,843</u>	\$ <u>345,843</u>

NOTE 4 - INVESTMENT INCOME

Investment income reported in the statement of activities consists of the following for the years ended December 31, 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Interest and dividends	\$ 6,628	\$ 10,080
Net realized gain	5,267	155
Net unrealized gain (loss)	<u>(8,000)</u>	<u>8,453</u>
Total	\$ <u>3,895</u>	\$ <u>18,688</u>

NORTHWEST SPAY & NEUTER CENTER

NOTES TO FINANCIAL STATEMENTS

December 31, 2013 (Unaudited) and 2012 (Audited)

NOTE 5 - OPERATING LEASE

Facility Rental

NWSNC leased office space, beginning in 2007, under an agreement that expired in November 2012. The agreement called for monthly payments of \$2,884, including monthly triple net payments of \$330. The expense incurred under this lease was \$34,958 for the year ended December 31, 2012. NWSNC vacated the premises and moved its operations to a new facility in December 2012.

NOTE 6 - LINE OF CREDIT

During 2012, NWSNC entered into a \$50,000 line of credit that matures on June 1, 2017. The line has a variable interest rate, which is based on the lender's bank base rate (prime rate) with a floor of 5.0%. The prime rate at December 31, 2013 was 3.25%. The line is secured by substantially all of the attached or affixed real and personal property located at the new facility in Tacoma, Washington. There was no amount drawn at December 31, 2013 or 2012.

NOTE 7 - LONG-TERM DEBT

Long-term debt at December 31 is summarized as follows:

	<u>2013</u>	<u>2012</u>
Note payable to Columbia Bank. The note requires monthly payments of \$1,983 including interest of 4.625% per annum, and matures March 15, 2021. Secured by real property.	\$ 336,471	\$ 344,153
Less current portion	<u>8,400</u>	<u>8,021</u>
Total Long-term Debt, net of current portion	<u>\$ 328,071</u>	<u>\$ 336,132</u>

Annual maturities of long-term debt are as follows:

December 31, 2014	\$ 8,400
2015	8,798
2016	9,172
2017	9,648
2018	10,105
Thereafter	<u>290,348</u>
	<u>\$ 336,471</u>

NORTHWEST SPAY & NEUTER CENTER

NOTES TO FINANCIAL STATEMENTS

December 31, 2013 (Unaudited) and 2012 (Audited)

NOTE 7 - LONG-TERM DEBT (Continued)

The note contains certain covenants, and NWSNC was in compliance with those covenants at December 31, 2013. Interest expense was \$16,024 for the year ended December 31, 2013.

NWSNC capitalized substantially all interest costs incurred on funds used to construct property or equipment. The capitalized interest was recorded as part of the asset to which it related and is amortized over the asset's useful life (see Note 1). Interest cost capitalized, on the note above, totaled \$12,698 for the year ended December 31, 2012, and was been included in construction in progress in the accompanying financial statements at December 31, 2012.

NOTE 8 - TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets are available for specific program and facility purchase/renovation uses. In accordance with generally accepted accounting principles, unconditional promises to give over a specified period are recorded as temporarily restricted in the period that the notice from the donor is received by NWSNC. When a restriction is met, or expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restriction.

The temporarily restricted net assets are comprised of the following at December 31:

	<u>2013</u>	<u>2012</u>
Special Projects	\$ <u>155,000</u>	\$ <u>142</u>
Total	\$ <u>155,000</u>	\$ <u>142</u>

NOTE 9 - MAJOR CUSTOMER

NWSNC earned revenues of approximately \$277,600 and \$277,000 from one customer for the years ended December 31, 2013 and 2012, respectively. At December 31, 2013 and 2012, the receivable from the major customer totaled \$17,378 and \$23,335, respectively.

SUPPLEMENTAL FINANCIAL INFORMATION

NORTHWEST SPAY & NEUTER CENTER

SCHEDULE OF FUNCTIONAL EXPENSES

Year Ended December 31, 2013 (Unaudited) with Summarized
Comparative Totals for 2012 (Audited)

	Program Services	Supporting Services		Total	
		General and Administrative	Fundraising Activities	2013	2012
Wages	\$ 437,706	\$ 41,841	\$ 41,841	\$ 521,388	\$ 437,637
Payroll taxes	52,528	1,878	939	55,345	48,561
Benefits	408	15	7	430	477
Total Compensation and Related Expenses	490,642	43,734	42,787	577,163	486,675
Advertising	2,132	1,691	423	4,246	5,779
Bad debt (recovery)		(1,166)		(1,166)	480
Bank service fees	5,322	1,149	6,471	12,942	11,260
Business taxes		13,751		13,751	13,608
Conferences and meetings	36		2,459	2,495	1,266
Consultant fees					10,948
Cost of supplies sold	201,209			201,209	154,701
Dues and subscriptions	4,017	256	43	4,316	3,880
Food and beverages			9,536	9,536	10,359
Insurance	3,957	2,892		6,849	4,647
Interest		16,024		16,024	
Landscaping maintenance	8,823	117		8,940	
Miscellaneous expenses	13,350	861		14,211	7,925
Postage and shipping	3,958	415	2	4,375	3,643
Printing					2,236
Professional services	16,601	27,787	4,728	49,116	12,775
Rent	611	5		616	37,547
Repairs and maintenance	7,092	58		7,150	2,849
Supplies	7,683	1,011	187	8,881	11,641
Surgical supplies	8,089			8,089	1,771
Training	2,636	142		2,778	1,530
Travel and parking	398	262	4,892	5,552	1,056
Uniforms	368			368	817
Utilities	26,014	473	688	27,175	13,571
Total Expenses before Depreciation	802,938	109,462	72,216	984,616	800,964
Depreciation	67,169	6,128		73,297	40,009
Total Expenses	\$ 870,107	\$ 115,590	\$ 72,216	\$ 1,057,913	\$ 840,973

See independent accountants' review report